



# Fenix Financial Forensics LLC

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## Daniel R. Williams, CPA

Senior Managing Director

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Dan is a Senior Managing Director for Fenix Financial Forensics LLC (F3) who has over 30 years of experience. Dan is a nationally recognized restructuring professional who has advised numerous underperforming companies in a variety of industries through the restructuring and recapitalization process. Dan is frequently contacted by secured lenders and creditor constituents to assist their portfolio companies in the development of strategic and restructuring alternatives. Dan's experience includes serving as lead partner on several restructuring, corporate finance, bankruptcy and turnaround engagements including numerous national matters. Dan has served as a court appointed trustee in Chapter 11 and Chapter 7 cases, Examiner, Examiner with expanded powers for the purpose of investigating fraud, expert witness, and Section 702 expert (Judge's expert) in bankruptcy court.

Dan has assisted various constituents in identifying solutions to complex operational and financial issues and has led highly successful restructurings teams that have created significant value. As part of this work, Dan has been active in the restructuring of billions in debt and equity capital. Dan is a speaker and writer on various restructuring strategies and distressed company initiatives. Dan has also provided business audit, management and operational consulting services to construction, retail, wholesale distribution, hotel and hospitality, real estate, insurance and other emerging businesses.

In addition to his bankruptcy, turnaround and consulting practice, Dan has experience in interpreting and implementing accounting standards. Dan was a two-year member of Andersen's "Accounting Principles Group", the national office technical standards setting group responsible for firm-wide accounting standards. Dan was a direct report to Edmund L. Jenkins, who became Chairman of the FASB in 1997. Technical specialties included SEC reporting, real estate accounting and accounting for income taxes. In this role, Dan provided diverse technical consultation to firm Partners, Managing Directors, Directors as well as Corporate CEOs and CFOs of Fortune 500 entities and emerging businesses. Issues included income taxes, SEC reporting, real estate issues, leveraged buyouts, mergers and acquisitions and foreign currency issues.

Prior to joining F3, Dan was a Partner at PricewaterhouseCoopers . Previously, Dan was the Phoenix Office Managing Partner as well as the Regional Consulting Head at McGladrey, Arizona's second largest accounting firm. Dan was Deloitte's US Managing Partner of Restructuring. Dan also served as the Regional Managing Partner at Arthur Andersen, responsible for the Central and West Region Global Corporate Finance Group where he managed all aspects of restructuring, turnaround, capital formation and investment banking.

### Professional History

- Fenix Financial Forensics LLC (F3) - Senior Managing Director – Scottsdale, AZ (12/14 – Present)
- Juniper Advisory Services – President and CEO – Forensic and Advisory Consulting – Chicago, IL (2014)
- PricewaterhouseCoopers LLP– Partner, Business Recovery Services – Chicago, IL (7/09 – 1/14)
- McGladrey LLP – Managing Partner and Regional Consulting Head – Phoenix, AZ (05/06 – 06/09)

- Deloitte LLP – Managing Partner, US Restructuring Services Group – Chicago, IL (05/04 – 05/06)
- Navigant Consulting, Inc. – Senior Managing Director and National Group Head, Corporate Restructuring, – Chicago, IL (05/02 – 05/04)
- Arthur Andersen LLP – Partner , Global Corporate Finance – Chicago, IL (09/80 –05/02)

## Education

- Bachelor of Business Administration in Accounting, University of Arizona

## Certifications

- Certified Public Accountant (CPA) licensed in Arizona, Illinois and Nevada
- Series 7 Broker Dealer (inactive)

## Civic Affiliations

- Craig F. Glattly Foundation – Board Member and Treasurer (2006 – Present)
- Christ Church Lake Forest – Advisory Council (2009 – 2013)
- ASU W.P. Carey School of Business – Dean’s Council (2007 – 2009)
- Christ Church Scottsdale – Advisory Board and Director of Finance (2007 – 2009)
- Arizona Children’s Home (now Arizona’s Children Association) – Board Member (1996 – 2002)

## Professional Affiliations

- American Institute of Certified Public Accountants
- Certified Public Accountant (CPA) licensed in Arizona, Illinois & Nevada
- American Bankruptcy Institute
- American Bankruptcy Board of Certification- Board Member (2007 – 2009)
- Association for Corporate Growth (ACG) - Board Member (2007 – 2008)
- Association of Insolvency Accountants
- National Association of Broker Dealers (NASD Series 7 License)
- Turnaround Management Association
- Worthworm Inc. – Advisory Board (2013 – Present)

## Court Roles

- Court-Appointed Examiner
- Section 702 Court Appointed Bankruptcy Expert
- Chapter 11 Bankruptcy Trustee
- Chapter 7 Bankruptcy Trustee
- Testimony on Bankruptcy Court

## Publications and Presentations

- iGlobal Forum: Distressed Debt Investing Summit Panel: “Risk Management and Economic Uncertainty” New York (02/12)
- Argyle Executive Forum: 2012 Leadership in the Distressed Markets Panel: “Focus on Real Estate Markets and Opportunities” New York (01/12)
- PwC Year End Technical Update: “Financial Crisis, Macroeconomic Trends and the Debt Wall” (09/11-12/11) (Chicago, Milwaukee, Louisville, Cincinnati)
- ABI 2010 Winter Leadership Panel "Commercial Real Estate: "Current Market Trends" (12/10)
- AICPA National Real Estate Conference: Speaker: "Bankruptcy, Workouts, and Debt Restructuring", (11/09)
- Southwest Bankruptcy Conference: "Fraudulent Conveyance Claims- Offense or Defense", (9/09)
- Arizona State Bar- Key Note: "The Great Recession" (2/09)
- Association for Corporate Growth: "Valuation of Distressed Deals" (10/08)
- Association for Corporate Growth: "Corporate Distress- Key Indicators" (6/08)
- McGladrey Annual Real Estate Conference: Moderator- "Economic Trends in Real Estate" (10/07)
- Financial Executives Institute- Keynote Speaker: “Accounting For Income Taxes: Current Developments”
- American Bankruptcy Journal: “Fraudulent Transfers”
- Arthur Andersen: " Accounting for Various Real Estate Transactions by Real Estate and Non-Real Estate Entities"
- Arthur Andersen: "Distressed Company Consulting Guide on Corporate Turnarounds"
- Dow Jones DBR: Herd Mentality: "What Buffalos Can Teach Us About Restructuring" (9/04)